

Pillar 3 Risk Management Report For period ended March 31, 2026

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Introduction

The Bank is incorporated in Uganda under the Companies Act of Uganda, 2012 and is licensed to transact Commercial Banking business under the Financial Institutions Act, 2004 as amended by the Financial Institutions (Amendment) Act, 2016.

Undertaking risk is an inherent part of our business. The Bank evaluates business opportunities in terms of the risk – reward relationship. The risks that the Bank takes are reasonable, controlled and within its financial resources and risk mandates. The diversity of the Bank's business requires the Bank to identify, measure and manage associated risks effectively. The risks are managed through a Risk Management Framework that enables process monitoring and is closely aligned with the activities of the Bank and in line with the guidelines given by Bank of Uganda.

The Board of Directors has the overall and ultimate responsibility for risk management in UBA Uganda. The Board comprises of eight (8) directors, all contributing wide range of skills and experience to the Bank. The directors comprise of an independent non - executive chairperson, a Managing Director/ Chief Executive Officer, Executive Director – Business, four (4) independent non-executive directors and a non-executive director who is the Regional Chief Executive Office, UBA East & Southern Africa.

The Board of Directors carries out its responsibility through its standing committees. These are; Board Audit Committee (BAC), Board Risk Management Committee (BRMC), Board Finance and Compensation Committee (BFCC), Board Assets and Liabilities Committee (ALCO) and the Board Credit Committee (BCC).

The Board of Directors has delegated its powers and authority to the Senior Management of the Bank through the various management committees which are responsible for ensuring compliance with the overall Risk Management Framework through a dedicated Risk Management Committee which provides regular updates to Executive Management and the Board on the risk profile of the Bank. The Board is responsible and approves the Risk Appetite of the Bank.

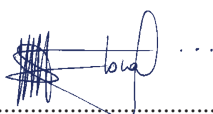
The Pillar 3 Risk Management Report

The Pillar 3 Risk Management Report provides a quarterly overview of the Bank's Risk Management Framework, Liquidity Risk Management, Regulatory Capital Profile and overview of the Risk Weighted Assets as at the end of the reporting period. The report is in line with Bank of Uganda guidelines on Pillar 3 disclosures as stipulated in the Internal Capital Adequacy Process and Pillar 3 Market Discipline Disclosure Requirements as well as the Financial Institutions (Liquidity) Regulations 2023.

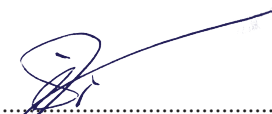
The report has been prepared by Management, reviewed by Internal Audit and approved by the Board. The Board has reviewed the capital adequacy position of the Bank and its Risk Management Framework and has deemed it appropriate to support the strategic aspirations of the Bank in the short and medium term. The Bank is adequately capitalised as at March 31, 2026. The information contained in this report is **unaudited**.

Certification of Pillar 3 Market Discipline Disclosure Report

The Board confirms that the Pillar 3 Market Discipline Disclosure Report for period ending March 31, 2026 has been prepared in accordance with guidelines established by Bank of Uganda and in accordance with established agreed internal control processes.



Kenneth Kisambira
Managing Director/CEO



Mustapha Kigozi Sebagala
Board Chairman

Key Prudential Metrics

The table below summarises an overview of the Bank's prudential regulatory metrics. The reported amount is in UGX 000s

		a	b	c	d	e
		March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
	Available capital (amounts)					
1	Core capital	177,279,695	165,619,173	163,846,273	158,634,044	159,161,884
2	Supplementary capital	1,284,817	1,664,233	2,082,881	2,224,391	1,857,184
3	Total capital	178,564,512	167,283,406	165,929,154	160,858,435	161,019,068
	Risk-weighted assets (amounts)					
4	Total risk-weighted assets (RWA)	391,454,273	449,695,507	399,922,724	481,380,503	462,067,176
	Risk-based capital ratios as a percentage of RWA					
5	Core capital ratio (%)	45.29%	36.83%	40.97%	32.95%	32.95%
6	Total capital ratio (%)	45.62%	37.20%	41.49%	33.42%	33.42%
	Capital buffer requirements as a percentage of RWA					
7	Capital conservation buffer requirement (2.5%)	9,786,357	11,242,388	9,998,068	12,034,513	11,551,679
8	Countercyclical buffer requirement (%)	0%	0%	0%	0%	0%
9	Systemic buffer (for DSIBs) (%)	0%	0%	0%	0%	0%
10	Total of capital buffer requirements (%) (row 7 + row 8 + row 9)	9,786,357	11,242,388	9,998,068	12,034,513	11,551,679
11	Core capital available after meeting the bank's minimum capital requirements (%)	31.12%	22.70%	26.99%	18.92%	20.35%
	Basel III leverage ratio					
12	Total Basel III leverage ratio exposure measure	837,545,064	948,773,510	883,624,161	964,060,587	919,902,668
13	Basel III leverage ratio (%) (row 1 / row 13)	21.17%	17.46%	18.54%	16.45%	17.30%
	Liquidity Coverage Ratio (LCR)					
14	Total high-quality liquid assets (HQLA)	292,720,385	308,127,342	261,156,752	345,451,997	273,486,907
15	Total net cash outflow	32,945,887	63,277,077	47,398,294	67,230,273	50,279,519
16	LCR (%)	888.49%	486.95%	550.98%	513.83%	543.93%
	Net Stable Funding Ratio (NSFR)					
18	Total available stable funding	538,606,722	572,409,869	484,214,403	570,493,097	432,942,073
19	Total required stable funding	120,381,637	131,700,496	101,255,128	122,359,001	195,294,510
20	NSFR	447.42%	434.63%	478.21%	466.25%	221.69%

Overview of Risk Weighted Assets

The table below provides an overview of the Bank's Risk Weighted Assets. The reported amount is in UGX 000s.

		a	b	c
		RWA		Minimum capital requirements
		March 31, 2026	31-Dec-25	30-Sep-25
1	Credit risk (excluding counterparty credit risk)	346,139,673	418,695,802	368,532,799
2	Counterparty credit risk (CCR)	0	0	0
3	Market risk	8,215,990	5,888,011	6,964,803
4	Operational risk	37,098,610	25,111,695	24,425,121
5	Total (1 + 2 + 3 + 4)	391,454,273	449,695,507	399,922,724

*Counter Party Credit Risk. The Bank did not hold derivative transactions as at the end of each reporting period.

Composition of regulatory capital

The table below provides a breakdown of the Capital elements of the Bank for period ending March 31, 2026.

	Common Equity Tier 1 capital: instruments and reserves	Amounts in UGX 000
1	Permanent shareholders equity (issued and fully paid-up common shares)	217,639,738
2	Share premium	0
3	Retained earnings	(39,556,924)
4	Net after tax profits current year-to date (100% only)	2,746,715
5	General reserves (permanent, unencumbered and able to absorb losses)	
6	Tier 1 capital before regulatory adjustments	180,829,529
	Tier 1 capital: regulatory adjustments	0
8	Goodwill and other intangible assets	2,037,526
9	Current year's losses	0
10	Investments in unconsolidated financial subsidiaries	0
12	Deficiencies in provisions for losses	0
14	Other deductions determined by the Central bank	0
26	Other deductions determined by the Central bank	1,512,308
28	Total regulatory adjustments to Tier 1 capital	3,549,834
29	Tier 1 capital	177,279,695
	Tier 2 capital: Supplementary capital	
46	Revaluation reserves on fixed assets	0
47	<i>Unencumbered general provisions for losses (not to exceed 1.25% of RWA)</i>	1,284,817
48	Hybrid capital instruments	0
49	<i>Subordinated debt (not to exceed 50% of core capital subject to a discount factor)</i>	0
58	Tier 2 capital	1,284,817
59	Total regulatory capital (= Tier 1 + Tier 2)	178,564,512
60	Total risk-weighted assets	391,454,273

Composition of regulatory capital Cont'd

	Capital adequacy ratios and buffers	
61	Tier 1 capital (as a percentage of risk-weighted assets)	45.29%
63	Total capital (as a percentage of risk-weighted assets)	45.62%
64	Total Institution-specific buffer requirement (capital conservation buffer plus countercyclical buffer requirements plus systemic buffer, expressed as a percentage of risk-weighted assets)	2.50%
65	Of which: capital conservation buffer requirement	9,786,357
66	Of which: countercyclical buffer requirement	0
67	Of which: bank specific systemic buffer requirement	0
68	Tier 1 capital (as a percentage of risk-weighted assets) available after meeting the bank's minimum capital requirements	6.97%
Minimum statutory ratio requirements		
70	Tier 1 capital adequacy ratio	10.00%
71	Total capital adequacy ratio	12.00%

Asset Quality

The table below provides a comprehensive picture of the credit quality for both on- and off-balance sheet assets for period ending March 31, 2026 in UGX 000s

		a	b	d	e	f	g
		Gross carrying values of		Provisions as per FIA2004/MDIA2003		Interest in suspense	Net values (FIA/MDIA) (a+b-d-e)
		Defaulted exposures	Non-defaulted exposures	Specific	General		
1	Loans and advances	705,667	128,435,441	574,139	1,284,818	85,252	128,481,717
2	Debt Securities	0	322,708,068	0	0	0	322,708,068
3	Off-balance sheet exposures	0	153,291,915	0	0	0	153,291,915
4	Total	705,667	604,435,424	574,139	1,284,818	85,252	604,481,700

Changes in stock of defaulted loans and debt securities

The table below shows the stock of defaulted loans and debt securities for period ending March 31, 2026.

		Amount in UGX 000
1	Defaulted loans & advances, debt securities and off balance sheet exposures at end of the previous reporting period	718,128
2	Loans and debt securities that have defaulted since the last reporting period	72,953
3	Returned to non-defaulted status	-
4	Amounts written off	24,027
5	Other changes	(61,386)
6	Defaulted loans & advances, debt securities and off balance sheet exposures at end of the reporting period (1+2-3-4+5)	705,668

*Other changes relate to repayments of loans that were previously in default

Qualitative disclosure on SFIs’ use of external credit ratings under the standardised approach for credit risk

UBA Uganda Limited uses Moody’s Analytics credit lens as External Credit Assessment Institution to conduct credit assessments for the Standardized Approach to Credit Risk. Moody’s analytics is applied to the Banks market segments of Corporate, Commercial and SMEs to assess Credit ratings for Loans and Advances, Contingents (Off balance sheet items) using submitted audited financial statements to arrive at financial spreads and qualitative data in order to generate risk grading and scores as summarised below;

Description	Rating Bucket	Rating Bucket	Rating Bucket	Risk Range
Extremely Low Risk	AAA	1.0 - 1.99	90% - 100%	Low Risk Range
Very Low Risk	AA	2.00 - 2.99	80% - 89%	
Low Risk	A	3.00 - 3.99	70% - 79%	
Acceptable Risk	BBB	4.00 - 4.99	60% - 69%	Acceptable Risk Range
Moderately High Risk	BB	5.00 - 5.99	50% - 59%	
High Risk	B	6.00 - 6.99	40% - 49%	High Risk Range
Very High Risk	CCC	7.00 - 7.99	30% - 39%	
Extremely High Risk	CC	8.00 - 8.99	0% - 29%	Unacceptable Risk Range
High likelihood of Default	C	9.00 - 9.99		
Default	D	Above 9.99		
Unrated portfolio				

The results of the credit assessment are used to inform our lending decisions in the Corporate and Commercial space as well as selected SME transactions.

Liquidity Position and Liquidity Risk Management

The Bank is cognizant of the critical need for liquidity to run the business of the Bank. The Board has the overall responsibility of liquidity risk management strategy in the Bank. The Board sets the liquidity appetite which defines the level of liquidity the Bank is willing to deal with and has delegated to Board Asset and Liability Management Committee to oversee the liquidity risk framework of the Subsidiary and meets on a quarterly basis to review the compliance status of the strategy set out to achieve the desired liquidity profile of the Bank.

Executive Management through the Asset and Liability Committee meets at least on a monthly basis to review the liquidity position of the Bank and the parameters set out in the liquidity risk management framework to ensure compliance and where any breaches are identified, remedial mechanisms put in place to regularise liquidity. The Country Treasurer is mandated to manage the optimum liquidity position of the Bank.

The Internal Audit function performs independent reviews on the liquidity position of the Bank and the strategies in place to ensure maintenance of optimum levels of liquidity to meet obligations as and when they fall due and regulatory expectations spelt out in Bank of Uganda regulations/guidelines on liquidity management. The Internal Audit review process is in line with the annual approved Audit plan for the Bank.

The Bank through Risk Function performs regular liquidity risk stress testing based on scenario and sensitivity analysis. The testing models, scenarios and methodologies are regularly reviewed and approved to align with existing operating environment and emerging risks.

The Bank has in place Liquidity and Capital Contingency Plans with guidelines for activation if early indicators are triggered from the stress tests or actual breaches do occur. The Liquidity Contingency plan is regularly tested for resilience, relevance and effectiveness in times of liquidity crisis.

The Liquidity Management Framework/Strategy has embedded the liquidity coverage ratio, net stable funding and liquidity assets ratio as key benchmarks for testing the effectiveness of the liquidity plan in place. These are reviewed on a weekly basis by the Market Risk function in line with the Financial Institutions (Liquidity) Regulations of 2023.

Commentary on key Liquidity ratios

Liquidity Coverage Ratio (LCR) is the ratio of stock of highly liquid assets held by the bank to cover short term obligations over a 30-day period.

The increase in LCR is due to an increase in the stock of highly liquid assets given the additions of Available for sale securitites maturing within 91 days and Bonds maturing beyond 365 days. The LCR- Consolidated as at March 31, 2026 closed at 888%, LCR- LCY 513% and LCR-FCY 212% vis-a-vis December 31, 2025 closed at 486%, LCR- LCY 212% and LCR-FCY 127%.

Net Stable Funding Ratio (NSFR) and is defined as the amount of available stable funding relative to the amount of required stable funding. Available stable funding in this case refers to the proportion of capital and liabilities expected to reliable over the time horizon considered by the NSFR, which extends to one year. The amount of required stable funding of the Bank considers the maturity profiles of both on-and off-balance sheet exposures. The ratio should always be greater or equal to 100%.

As at March 31, 2026, the NSFR registered an upward movement to 447% from 435% in December 31, 2025 due to an increase in deposits maturing within a period of 1 year hence increasing the total available stable funding.



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UBA is regulated by the Bank of Uganda and customer deposits are protected by the Deposit Protection Fund up to UGX10m.