

Pillar 3 Risk Management Report For period ended December 31, 2023



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#### Introduction

The Bank is incorporated in Uganda under the Companies Act of Uganda, 2012 and is licensed to transact Commercial Banking business under the Financial Institutions Act, 2004 as amended by the Financial Institutions (Amendment) Act, 2016.

Risk taking is central to banking business. The Bank evaluates business opportunities in terms of the risk – reward relationship. The risks that the Bank takes are reasonable, controlled and within its financial resources and risk mandates. The diversity of the Bank's business requires the Bank to identify, measure and manage associated risks effectively. The risks are managed through a Risk Management Framework that enables process monitoring and is closely aligned with the activities of the Bank and in line with the guidelines given by Bank of Uganda.

The Board of Directors has the overall and ultimate responsibility for risk management in UBA Uganda. The Board comprises of seven (8) directors, all contributing wide range of skills and experience to the Bank. The directors comprise of an independent non - executive chairperson, a Managing Director/ Chief Executive Officer, Executive Director - Business, four (4) independent non-executive directors and a non-executive director who is the Regional Chief Executive Officer in charge of UBA East & Southern Africa (ESA) Region.

The Board carries out its responsibility through its standing committees. These are; Board Audit Committee (BAC), Board Risk Management Committee (BRMC), Board Finance and Compensation Committee (BFCC), Board Assets and Liabilities Committee (ALCO) and the Board Credit Committee (BCC).

The Board of Directors has delegated its powers and authority to the Senior Management of the Bank through the various management committees which are responsible for ensuring compliance with the overall Risk Management Framework through a dedicated Risk Management Committee which provides regular updates to Executive Management and the Board on the risk profile of the Bank. The Board is responsible and approves the Risk Appetite of the Bank.

#### The Pillar 3 Risk Management Report

The Pillar 3 Risk Management Report provides a quarterly overview of the Bank's Risk Managemet Framework, Regulatory Capital Profile and overview of the Risk Weighted Assets as at the end of the reporting period. The report is in line with Bank of Uganda guidelines on Pillar 3 disclosures as stipulated in the Internal Capial Adequacy Process and Pillar 3 Market Discipline Disclosure Requirments.

The report has been reviewed by Executive Management Committee and approved by the Board. The Board has reviewed the capital adequacy position of the Bank and its Risk Management Framework and has deemed it appropriate to support the strategic aspirations of the Bank in the short and medium term. The Bank is adequately capitalised as at December 31, 2023. The information contained in this report is **unaudited**.

#### Certification of Pillar 3 Market Discpline Disclosure Report.

The Board confirms that the Pillar 3 Market Discipline Disclosure Report for period ending December 31, 2023 has been prepared in accordance with guidelines established by Bank of Uganda and in accordance with established agreed internal control processes.

Chioma A. Mang

Managing Director/CEO

Mustapha Kigozi Ssebagala Board Chairman



# **Key Prudential Metrics**

The table below summarises an overview of the Bank's prudential regulatory metrics. The reported amount is in UGX 000s

		а	b	С	d	е
		December 31, 2023	September 30, 2023	June 30, 2023	March 31, 2023	December 31,202
	Available capital (amounts)			**************************************		
1	Core capital	142,412,014	134,133,232	131,903,238	130,256,728	129,871,555
2	Supplementary capital	1,398,418	1,058,480	1,240,853	1,043,388	883,937
3	Total capital	143,810,432	135,191,712	133,144,091	131,300,116	130,755,492
	Risk-weighted assets (amounts)					
4	Total risk-weighted assets (RWA)	408,234,327	417,654,654	435,522,908	405,766,562	327,353,644
	Risk-based capital ratios as a percentage of RWA					
5	Core capital ratio (%)	34.9%	32.1%	30.3%	32.1%	39.7%
6	Total capital ratio (%)	35.2%	32.4%	30.6%	32.4%	39.9%
	Capital buffer requirements as a percentage of RWA					
7	Capital conservation buffer requirement (2.5%)	10,205,858	10,441,366	10,888,073	10,144,164	8,183,841
8	Countercyclical buffer requirement (%)	0%	0%	0%	0%	0%
9	Systemic buffer (for DSIBs) (%)	0%	0%	0%	0%	0%
10	Total of capital buffer requirements (%) (row 7 + row 8 + row 9)	10,205,858	10,441,366	10,888,073	10,144,164	8,183,841
11	Core capital available after meeting the bank's minimum capital requirements (%)	20.7%	17.9%	16.1%	17.9%	25.4%
W. F	Basel III leverage ratio					
12	Total Basel III leverage ratio exposure measure	783,688,089	782,135,176	771,607,518	717,242,604	617,733,777
13	Basel III leverage ratio (%) (row 1 / row 13)	18%	17%	17%	18%	21%
	Liquidity Coverage Ratio (LCR)	Mary and a dis-				
14	Total high-quality liquid assets (HQLA)	132,999,606	116,721,588	68,795,280	94,245,048	101,034,856
15	Total net cash outflow	103,280,361	41,337,441	45,118,763	32,506,749	79,065,091
16	Liquidity Coverage Ratio (%)	128.8%	282.4%	152.5%	289.9%	127.8%
	Net Stable Funding Ratio (NSFR)			*****		
18	Total available stable funding	493,700,414	469,683,357	418,501,488	429,277,711	375,523,641
19	Total required stable funding	135,738,834	120,009,083	129,934,007	131,768,739	100,625,395
20	Net Stable Funding Ratio (%)	363.71%	391.37%	322.09%	325.78%	373.19%



## Overview of Risk Weighted Assets

The table below provides an overview of the Bank's Risk Weighted Assets. The reported amount is in UGX 000s.

		а	b	С
		R	Minimum capital requirements	
		December 31, 2023	September 30, 2023	June 30, 2023
1	Credit risk (excluding counterparty credit risk)	384,016,670	395,622,836	389,292,048
2	Counterparty credit risk (CCR)	0.00	0.00	0.00
3	Market risk	3,778,452.97	5,147,220.30	29,150,720.42
4	Operational risk	20,439,203.65	16,884,597.78	17,080,139.37
5	Total (1 + 2 + 3 + 4)	408,234,327	417,654,654	435,522,908

<sup>\*</sup>Counter Party Credit Risk. The Bank did not hold any derivative assets balances as at the end of each reporting period.



# Composition of regulatory capital

The table below provides a breakdown of the Capital elements of the Bank for period ending December 31, 2023

	Common Equity Tier 1 capital: instruments and reserves	Amounts in UGX 000
1	Permanent shareholders equity (issued and fully paid-up common shares)	206,718,556
2	Share premium	0.0
3	Retained earnings	(77,382,458)
4	Net after tax profits current year-to date (100% only)	13,683,985
5	General reserves (permanent, unencumbered and able to absorb losses)	0.0
6	Tier 1 capital before regulatory adjustments	0.0
	Tier 1 capital: regulatory adjustments	143,020,083
8	Goodwill and other intangible assets	608,069.00
9	Current year's losses	0.0
10	investments in unconsolidated financial subsidiaries	0.0
12	deficiencies in provisions for losses	0.0
14	Other deductions determined by the Central bank	0.0
26	Other deductions determined by the Central bank	0.0
28	Total regulatory adjustments to Tier 1 capital	608,069.00
29	Tier 1 capital	142,412,014.00
	Tier 2 capital: Supplementary capital	
46	Revaluation reserves on fixed assets	0.0
47	Unencumbered general provisions for losses (not to exceed 1.25% of RWA)	1,398,418
48	Hybrid capital instruments	0.0
49	Subordinated debt (not to exceed 50% of core capital subject to a discount factor)	0.0
58	Tier 2 capital	1,398,418
59	Total regulatory capital (= Tier 1 + Tier 2)	143,810,432
60	Total risk-weighted assets	408,234,326.67
	Capital adequacy ratios and buffers	



	Common Equity Tier 1 capital: instruments and reserves	Amounts in UGX 000
61	Tier 1 capital (as a percentage of risk-weighted assets)	35%
63	Total capital (as a percentage of risk-weighted assets)	35%
64	Total Institution-specific buffer requirement (capital conservation buffer plus countercyclical buffer requirements plus systemic buffer, expressed as a percentage of risk-weighted assets)	2.5%
65	Of which: capital conservation buffer requirement	10,205,858.17
66	Of which: countercyclical buffer requirement	0.0
67	Of which: bank specific systemic buffer requirement	0.0
68	Tier 1 capital (as a percentage of risk-weighted assets) available after meeting the bank's minimum capital requirements	34.9%
	Minimum statutory ratio requirements	
70	Tier 1 capital adequacy ratio	10%
71	Total capital adequacy ratio	12%



### Changes in stock of defaulted loans and debt securities

The table below shows the stock of defaulted loans and debt securities for period ending December 31, 2023

		Amount in UGX 000
1	Defaulted loans & advances, debt securities and off balance sheet exposures at end of the previous reporting period	755,403
2	Loans and debt securities that have defaulted since the last reporting period	37,091
3	Returned to non-defaulted status	448,044
4	Amounts written off	(82,040)
5	Other changes	(95,704)
6	Defaulted loans & advances, debt securities and off balance sheet exposures at end of the reporting period (1+2-3-4+5)	330,786

<sup>\*</sup>Other changes relate to repayments of loans that were previously in default

### **Asset Quality**

The table below provides a comprehensive picture of the credit quality for both onand off-balance sheet assets for period ending December 31, 2023 in UGX 000s

		а	b	d	е	f	9
	Gross carrying values of		Provisions as per FIA2004/MDIA2003		Interest in suspense	Net values (FIA/MDIA) (a+b-d-e)	
	ŝ	Defaulted exposures	Non-defaulted exposures	Specific	General		
1	Loans and advances	12,885,565	127,403,610	325,009	1,398,419	122,336	138,565,747
2	Debt Securities	0.0	286,275,867	0.0	0.0	0.0	286,275,867
3	Off-balance sheet exposures	0.0	207,123,983	0.0	0.0	0.0	207,123,983
4	Total	12,885,565	620,803,460	325,009	1,398,419	122,336	631,965,597



### Qualitative disclosure on SFIs' use of external credit ratings under the standardised approach for credit risk.

UBA Uganda Limited uses Moody's Analytics credit lens as External Credit Assessment Institution to conduct credit assessments for the Standardized Approach to Credit Risk. Moody's analytics is applied to the Banks market segments of Corporate, Commercial and SMEs to assess Credit ratings for Loans and Advances, Contingents (Off balance sheet items) using submitted audited financial statements to arrive at financial spreads and qualitative data in order to generate risk grading and scores as summarised below;

Description	Rating Bucket		Rating Bucket	Risk Range	
Extremely Low Risk	AAA	1.0 - 1.99	90% - 100%	Lovy Diele	
Very Low Risk	AA	2.00 - 2.99	80% - 89%	Low Risk Range	
Low Risk	А	3.00 - 3.99	70% - 79%	Kango	
Acceptable Risk	BBB	4.00 - 4.99	60% - 69%	Acceptable	
Moderately High Risk	ВВ	5.00 - 5.99	50% - 59%	Risk Range	
High Risk	В	6.00 - 6.99	40% - 49%	High	
Very High Risk	CCC	7.00 - 7.99	30% -39%	Risk Range	
Extremely High Risk	CC	8.00 - 8.99	0% - 29%	Unacceptable	
High likelihood of Default	С	9.00 - 9.99		Risk Range	
Default	D	Above 9.99			
Unrated portfolio					

<sup>\*</sup>The results of the credit assessments are used to inform our lending decisions in the Corporate and Commercial space as well as selected SME transactions.

